



2022
2023

ANNUAL REPORT



UNIVERSITY of
Western States

Notice Of Non-Discriminatory Policy

University of Western States admits students of any race, color, national origin, ethnic origin, sex or age to all the rights, privileges, programs and activities generally accorded or made available to students at the university. University of Western States does not discriminate on the basis of race, color, national origin, religion, age, sex, sexual orientation, gender identity or expression, disability or veteran status in its administration of programs, activities or employment practices. The following have been designated to handle inquiries regarding the non-discrimination policies:

Title IX Coordinator

8000 NE Tillamook St
Portland, OR 97213
studentservices@uws.edu
503-847-2599

Director of Human Resources

8000 NE Tillamook St
Portland, OR 97213
humanresources@uws.edu
503-847-2557

For further information on notice
of non-discrimination, visit
www.uws.edu

TABLE OF CONTENTS

Mission	3
President's Message	5
2022 Alumnus of the Year	6
Scholarships & Donation Statistics	8
Thanks to Our Contributors	10
Business Partners Making an Impact	14
UWS by the Numbers	15
UWS Board of Trustees Message	18
How to Engage	20

PUBLICATION CREDITS

Contributors: Dana Baylor, Erin Cochran, Oscar Licon,
Megan Nugent, Shelly Payne, Jennifer Rosenberger,
Jeremy Anderson-Sloan







Photography: Trey Kenyon Photography, Erin Cochran

Graphic Design: David Garcia

UNIVERSITY OF WESTERN STATES

8000 NE Tillamook Street • Portland, Oregon 97213

503-256-3180 • www.uws.edu

 @UWS_news  @UniversityofWesternStates
 UnivWesternStates  @@univwesternstates
 [linkedin.com/company/university-of-western-states](https://www.linkedin.com/company/university-of-western-states)
 uws.switchboardhq.com

Mission

To advance the science and art of integrated health care through excellence in education and patient care.

Vision

Quality of life and wellness are advanced through transformative education and health care.

*“For the good
of the patient”*

The UWS Motto conveys our solemn commitment to the patients and clients who ultimately benefit from university mission fulfillment.



UNIVERSITY of
Western States

Core Values

Core values are fundamental concepts that support the UWS mission and goals, shape the campus culture and exemplify the university's brand and identity.

Guided by the university motto, "for the good of the patient," the initiative focused on engaging faculty and staff in identifying core values that make UWS a unique place to work and learn.



STUDENT-FOCUS

We work for the common good of students' academic and professional success. *To accomplish this, we:*

- Incorporate student feedback to improve academics and university services.
- When making university decisions, we ask: What effect will that have on students?
- Seek to understand the students' experience through their eyes.



PROFESSIONALISM

We are responsible, respectful and accountable.

To accomplish this, we:

- Demonstrate civility in all our interactions, especially when there are disagreements or differing opinions.
- Take ownership of our speech, conduct, demeanor and deliverables.
- Adhere to established policies, procedures, agreements, and deadlines.
- Act as thoughtful stewards of the university and its resources.



BEST PRACTICES

We maintain high standards by using and integrating evidence across multiple disciplines. *To accomplish this, we:*

- Seek out and use relevant data to inform our decision-making.
- Incorporate peer-reviewed research and professional experiences into academic discourse and patient care.
- Promote student learning through excellence in instruction and assessment.

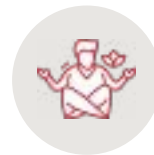


CURIOSITY

We are innovative, open minded and forward thinking.

To accomplish this, we:

- Approach our work with curiosity, inquisitiveness and willingness to think outside the box.
- Value and consider new ideas and ask, "What if...?"
- Remain open to change in order to advance and improve.



WHOLE-PERSON HEALTH

We promote physical, mental and emotional wellness in all facets of the UWS experience. *To accomplish this, we:*

- Intentionally cultivate environments that support work-life balance.
- Consider personal and community wellness in decision-making.
- Maintain rigorous academic standards while supporting the health and well-being of our students.
- Include a range of health modalities in the classroom and clinic.



INCLUSIVITY

We are respectful, mindful and welcoming of different ways of being, thinking and doing. *To accomplish this, we:*

- Actively listen to diverse perspectives and value different viewpoints and experiences.
- Promote the equity of ideas, resources, power and identity for all.
- Gather information and input from diverse groups to develop a common vision, improve policies and practices and advance institutional goals.

President's Message



University of Western States Board of Trustees announced a landmark decision in July 2022 to join TCS Education System (TCS), a community of progressive and innovative higher education institutions. This brilliant strategic initiative underscores University of Western State's commitment to embrace "*radical collaboration*."

TCS is a nonprofit supporting organization which leverages shared infrastructure and a culture of mission-focused cooperation to achieve

academic innovations, student successes, operational efficiencies, institutional advancements, and community impacts for its affiliated institutions.

RADICAL COLLABORATION

During 2021, UWS administrative leaders invited all members of the university community to participate in "*Future of UWS*" listening and discussion sessions. The conversations considered ideas to ensure how UWS could continue to evolve and thrive as a leader in integrative health and education, especially amidst a rapidly shifting landscape. The insight gained from this inclusive process identified *radical collaboration* as an innovative strategy to engage enlightened collaborations that provide mutual support, achieve shared objectives, and create new opportunities for UWS community members. Affiliating with TCS exemplifies radical collaboration, affording access to expertise, resources, and economies of scale while maintaining the university's independence and nonprofit status.

As a TCS Education System affiliate, UWS maintains its unique name, brand, values, campus location, and academic programs, and continues to function independently. The affiliation equips UWS with advanced infrastructure services and technology to support the university's mission, goals, and priorities. UWS faculty members teach, and clinicians provide and oversee patient care, without

interruption. Contributions from UWS donors remain with University of Western States. UWS scholarship funds continue to be awarded to UWS students.

BENEFITS OF COLLABORATION

UWS benefits from affiliating with TCS Education System in these areas:

- Continued promotion and pursuit of academic excellence and integrity
- Collaborations with affiliated accredited nonprofit institutions of higher education to offer complementary academic programming
- Access to outstanding expertise in professional technology services, marketing, public relations, communications, legal services, compliance resources, financial services, and other supports critical for success in today's higher education arena
- Shared economies of scale and extended buying power to reduce costs and increase value for essential services and infrastructure, such as business and education software, health insurance and other employee benefits, library subscriptions and collections, data analytics, and advanced technology
- Qualified and proficient expertise in supporting students, faculty members, staff members, administrators, trustees, alumni, and donors

This is an exciting new chapter for the university! We invite you to stay in touch as we explore and discover the myriad opportunities this affiliation creates for all of us.

Kind regards,



Joseph Brimhall, DC

President and CEO

2022 UWS Alumnus of the Year

Jaipaul Parmar, DC – Commitment to the UWS Motto: “For the Good of the Patient”



Jaipaul Parmar, DC

Jaipaul Parmar, DC, 2010 graduate of University of Western States (UWS) is the 2022 UWS Alumnus of the Year. This distinction honors the accomplishments of outstanding UWS graduates as they advance the science and art of integrated health care. Dr. Parmar’s professional work has demonstrated exemplary leadership and commitment to the UWS motto, “for the good of the patient” in addition to embodying the core values of UWS – student focus, best practices, curiosity, inclusiveness, professionalism and whole-person health.

Shortly after receiving his license, Dr. Parmar began serving as a member of the British Columbia Chiropractic Association (BCCA) and the Canadian Chiropractic Association (CCA). He was recently nominated to sit on the CCA Board of Directors. Dr. Parmar and Dr. Jamie Ackerman, fellow UWS DC graduate, own and operate a highly successful practice, Alliance Wellness Clinic in Vancouver, BC. Fellow UWS DC graduate and Dr. Parmar’s wife, Dr. Sonia Deol, is also a chiropractor at the clinic. The Alliance Wellness Clinics’

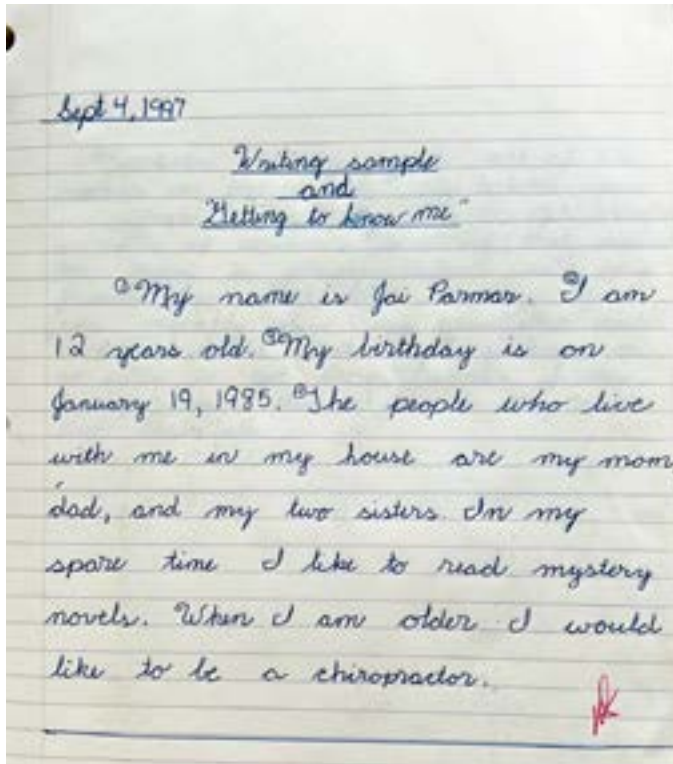
two locations have served as a preceptor site for UWS student clinical interns for many years. Three clinical preceptor students returned to the Alliance Wellness Clinics’ team following graduation.

“It is a true honor and privilege to be named the 2022 UWS Alumnus of the Year,” said Dr. Parmar. “Since acceptance, going through the program, graduating, and now having more than a decade of practice, I hold a very special place in my heart for UWS. I have a genuine passion for the chiropractic profession and am beyond grateful for this recognition from the institution that has forever changed my life and has allowed me to have an impact on others’ lives every single day.”

Following graduating from UWS, Dr. Parmar knew he would be returning to Canada. He envisioned what kind of practice he wanted to work for and noticed that at the time, there were not many collaborative clinics within Vancouver. Dr. Parmar and Dr. Ackerman decided to build a practice based on the tenants of what they learned at UWS – an integrated health care model

FELLOW NOMINEES:

Maricruz Arias, DC
Trent Artichoker, DC
Michael Freeman, DC
Perry Guyton, DC
Brad Hambric, EdD
Beverly Harger, DC
Heidi Jones, DC
Michael Lovich, DC
Zachary Mabalay, DC
Ramon Borrero McCormick, DC
Christine Walty, DC



Journal entry from Dr. Parmar he wrote in grade seven.

where practitioners collaborate and work together to achieve whole person patient outcomes that treats root cause rather than just symptoms. At Alliance Wellness Clinic, patients can work with chiropractors, physiotherapists, massage therapists, acupuncturists, naturopaths, counselors and osteopaths.

“On the first day of grade seven, we all created journals and one of the prompts asked what we wanted to be when get got older. I said that I wanted to be a chiropractor. Years later when I found the journal, my jaw dropped! It was an epiphany moment. This journal reinforced the idea of if you write your intentions down, it really can happen. If you put your mind to something, it can happen. One just has to be positive and optimistic and truly believe in yourself.”

– Jaipaul Parmar, DC

“Over the years, I have found out that with my training as a chiropractor, we are the best referrers,” said Dr. Parmar. “I’ve never encountered any other professional that has the confidence in their referral the way that chiropractors can. We have a strength in case conceptualization and that really comes straight from my education at UWS.”

Dr. Parmar was highly involved during his time at UWS from serving on the Associated Student Body (ASB), to being a member of the Canadian Club. His direct experience with student politics inspired him to get involved in the BCCA.

“Since graduating from UWS in 2010, Dr. Jaipaul Parmar’s contribution to the BC chiropractic community and the university has been significant,” said UWS President and CEO Dr. Joseph Brimhall. “Dr. Parmar’s clear passion for the profession goes beyond boards and public service but is also evident on an individual level as a mentor to UWS student interns. As a preceptor for several years, Dr. Parmar has been eager to share his expertise with our student interns and has shown a keen investment in the next generation of chiropractors.”

Dr. Parmar and all the nominees will be honored at the UWS Alumnus of the Year reception on campus, 8000 NE Tillamook Street in Portland, Oregon on Thursday, April 20, 2023. 📍

Scholarships

Students come to University of Western States (UWS) with great passion for health care and commitment to help their communities. Many of our students are also working professionals juggling school, work, family, and all that comes in between. The financial burden they face is reduced by the help of student scholarships.

As the university is at the forefront of an emerging, whole-person philosophy of health care, we offer a variety of health and wellness educational programs. As a leader in health sciences education since 1904, UWS provides integrated, evidence-informed curricula grounded in our dedication to current research and practices.

These practices, along with our world-class faculty, are just a few reasons why students are drawn to UWS. Thank you to our alumni, friends and partners who have joined this legacy by giving directly to our students for scholarships. Because of you, students like Khatija, Agustin and Jared can worry less about the financial stress of attending UWS and focus more on their education and training. 🦋



**KHATIJA
BAKHTIYAROVA**

**Winter 2023 Standard
Process Scholar**

I am truly humbled and honored to have been awarded the 2023 Standard Process Scholarship. As a second-year chiropractic student who is grateful to be able to further

her education at University of Western States, I am confident that this scholarship will assist me financially. I am grateful to be a part of such an incredible community that is willing to support me as a graduate student while also allowing me to become the best physician I can be for my future patients.

**AGUSTIN FERNANDEZ
ALONSO**

Diversity in Healthcare scholarship

It is a great honor to be chosen for the Diversity in Healthcare scholarship. Being awarded this scholarship means a lot to me and my family, who support me from across the globe.



I want to thank UWS and The CHP Group for their financial support and consideration. I am more excited than ever to begin my new journey with UWS and its community!



JARED SISON

Dr. Jan Neal Scholarship

I am truly honored to have been selected as a recipient for the Dr. Jan Neal Scholarship.

Thank you for your generosity and your trust in allowing me to pursue a path in chiropractic. I believe that technology is becoming increasingly more important in shaping best practices, and ensuring optimal patient care, and I am extremely grateful for the direction I am headed alongside Western States.

As I begin this new chapter with University of Western States, I am sincerely appreciative to receive this award. Because of this scholarship, not only do I know I am on the right path, but



2022 CHP Diversity in Health Care Scholars. L-R: Rosalia Messina, Jeremy Anderson-Sloan, Matthew Sadang, Saeed Habib, Alexandria Raquel Herrera, Bola Majekobaje, Joseph Brimhall

I know I am a part of a supportive institution that cares about shaping their students into being the best chiropractors they can be. In supporting the advancement of technology, University of Western States is equipping me with all the tools necessary to ensure the good of the patient.

Thank you for supporting me towards reaching my full potential. 🌀

Thank You to the 2022 UWS Contributors

2022 PRESIDENT'S SOCIETY

Donald Bonney, DC	Bobby Lucas, DC
Bill Borman, PhD	Rosalia Messina, EdD, MPA
Joseph Brimhall, DC	Marlene Moore, PhD
Douglas Brisson, DC	Eli Morton, DC
Pat Browne, EdD	Daniel Murphy, DC
Raymond Capone, DC	Jan Neal, DC
Richard and Lisa Cole, DC	Michael Pettet, DC
Faith Doyle,	Leo Romero, DC
Marian Fish, DC	Charles Simpson, DC
Bev Harger, DC	Ed Viets, DC
Kimberly Heinrich, DC	Sam Wang, DC

2022 DONORS

Jeremy Anderson-Sloan
Amanda Armington, DC
Blaine Awerkamp, DC
Dana Baylor
Jaclyn Bergstrom, DC
Donald Bonney, DC
Bill Borman, DC
Joseph Brimhall, DC
Douglas Brisson, DC
Pat Browne, EdD
Kathleen Cannon
Raymond Capone, DC
Bruce Chaser, DC
Richard Cohen, DC
Richard & Lisa Cole, DC
Andrea Cook, PhD
Yolanda Davis
Rian Debner

43%

Total percentage of
full-time campus
employee donors

115

Total Number of
Individual Donors

Faith Doyle, DC
Carrie Ebling, DC
Horace Elliott
Stanley Ewald, DC
Christine Farlow, DC
Jan Ferrante
Marian Fish, DC
Kathleen Galligan, DC
Katherine Garrott
Lorraine Ginter, DC

Michael Gottfried, DC
John Greaney, JD
Paul Gregory, DC
Catherine Hale, DC
Bev Harger, DC
Dennis Harper, DC
Kimberly Heinrich, DC
Monika Hernandez
Douglas Hibbard, DC
Laura Holden

\$188,991

Total contributions FY2022

Miranda Holtmann	Ted Laurer, DC	Bonnie McDowell, DC	Kathleen Parrish	Alec Torres-Valentin
Audry Houweling	Ron LeFebvre, DC	Angela McLemore	Michael Pettet, DC	Michael Underhill, DC
Elena Howells	William Leff, DC	Rosalia Messina, PhD	Corrie Pollard, DC	Sam Wang, DC
Mariann Hyland, JD	Amy Lodholz	John Miller, DC	Ravid Raphael, DC	Dana & Kelli Weary, DC
Victoria Inogamova	Lisa Lopez	Marlene Moore, PhD	Daniel Redwood, DC	Jason Young, DC
Claire Johnson, DC, MSEd, PhD	Marshall Lubin, DC	Elli Morton, DC	Ron Rogers, DC	
Gary Johnson, DC	Bobby Lucas, DC	Dan Murphy, DC	Leo Romero, DC	
Irene Johnson	Owen Lynch, DC	David Musial	Jennifer Rosenberger	
Robert Jones, DC	Abolade Majekobaje	Jan Neal, DC	Andrew Shaw, DC	
Martha Kaeser, DC	Christine Major, DC	Jenny Nordeen, MD	Chuck Simpson, DC	
William Keppler, PhD	Kathleen Manley, DC	Megan Nugent	Dana Sims, PhD	
Lisa Kouzes, DC	Sara Mathov, DC	Michael Nunnally, DC	Murray Smith, DC	
Sharon Krieger, DC	Charlotte & Eldad	Joan O'Connor, DC	Sean Spellecy	
Suzanne Lady, DC	Matityahu, DC	Owen Lynch, DC	James Strange, DC	
	Joyce McClure, DC	Rachael Pandzik, DC	Mark Sutton, DC	

BEQUEST SOCIETY

Planned gifts include things like bequests, trusts and retirement or life insurance policies. Each method can offer various tax benefits depending on your personal financial situation.

Dr. Joyce McClure

Dr. Jan Neal and
Britton Kennedy

Dr. Ken Pepperdine

Rodney W. Percy

Herman H. Percy

Dr. Beatrice Schaer

Mead W.
Schmoeckel

Ralph Svehaug

Drs. Mark
and Rosemary
Zimmerman

Dr. Seth Alley

Anthony Corrado

Donavan E.
Hampton

Thomas Fink

Minnie A. Johnson

John D. and Fern
A. Kieffer Trust

Orval S. Ladd
Family Trust

Wendy J. Lyon

Dr. Catherine
Maddox

2022 Cornerstone Society

Thank you for referring a student to UWS.

Paul Alderete, MEd

Mollica Anderson, DC

McKenzie Arbeiter

Raman Bachra

Jade Belzberg, MS

Parm Bisla, Bkin, BSc, DC

Taryn Brandt, PsyD, CMPC

Mark Breemer, DC

Hillary Cauthen, PsyD, CMPC

Jill Chmielewski, RN, BSN

Drew Christensen, MD, IFMCP

Leah Dash

Mitchell DeSimone, EdD

Nicole Detling, PhD, CMPC

Robert DiBernardo, EdD, CMPC

Dana Elia, DCN, MS, RDN,
LDN, FAND

Jen Forbes, DC

Natasha French, MA

Andrew Gagnon, DC

Jan Goldberg, MS, FMCHC,
NBC-HWC

Anna Gorbachuk

Chantelle LeeAnn Green, DC

Adam Hamilton, DC

Jordanna Hann, DC

Dee Harris, RD, LDN, CDE

Caitlin Holmes, CNS, MS

Ashley Hook, DC

Tyler Jean, ND

Jourdan Johnson

Sara Johnson, DC

Cameron Johnson, DC

Tim Kernahan, DC

Urvi Khare, DC

Alexa Kowaluk

Laura LaJoie, DC

Lena Landis, MS

Brian Larson, DC

Kevin Leung, DC

David Linford, DC

Tyson Long, DC

Alex Louder, DC

Jordan MacIntyre, DC

Charles Maher, PsyD, CMPC, FAASP

Ali Masoumi, DC

Walter McCutcheon, EdD

Grant Morlock, DC

Ryan Nienaber, DC

Amy O'Hana, PhD

Andrea L Otken, DC, MS

Han-Wen Ou, MS

Jaipaul Parmar, DC

Crystal Ricciardi, MS

Lora Richardson, MS

Beth Rizer Hatch, DC

Ellen Roufs, MS, AIP, NTA

Thomas Saeman, DC

Jeffrey Seale, DC

Michael Shatto, DC

Rabie Sleiman, DC

Richard Smith, DC

Kirsten Sparley, DC, DACBSP, CSCS

Hannah Spaulding

Connor Stephen, DC

Austin Stivison, DC

Jason Syrek, DC

Lovie Tabron, MS

Kenny Wade

David Wasylynko, DC

Collin Watson, DC

Josh West, DC

Jonathan Wong, DC

Chris Young, DC, MS, CCSP

2022 Business Partner Program

Thank you to our 2022 business partners!

ACTIVATOR METHODS®



NCMIC



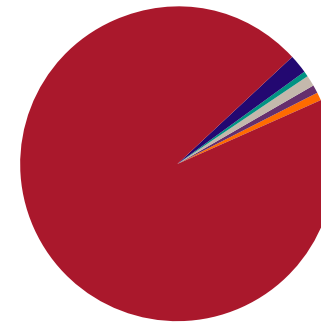
2022 Financial Note

University of Western States yielded strong financial results that meaningfully enhanced the financial foundation in the short-term and long-term. The net financial results incorporated both on-going and one-time revenue.

Revenue generated from net tuition and fees, contributions from our dedicated alumni and friends, clinical services, auxiliary services, investment returns, and other sources allowed the university to provide excellent instruction and support services to our students along with opportunities to develop their clinical competencies.

Thank you for your continued support of University of Western States and our wonderful students and patients!

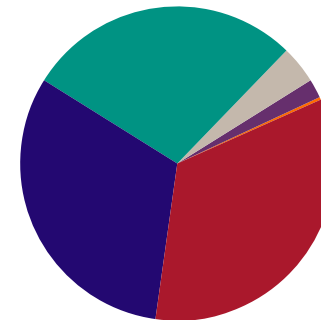
UWS by the Numbers



Revenue Sources

- TUTION & FEES 97%
- (INVESTMENT RETURNS -3%)
- FEDERAL SUPPORT 2%
- CONTRIBUTIONS 1%
- AUXILIARY ENTERPRISES 1%
- CONTINUING EDUCATION & OTHER 1%
- CLINIC SERVICES 1%

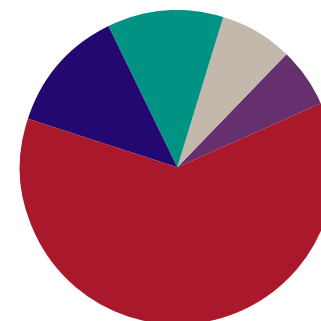
TOTAL REVENUE: \$29,388,444



Revenue Allocation

- INSTRUCTION 34%
- INSTITUTIONAL SUPPORT 32%
- STUDENT AND ACADEMIC SUPPORT SERVICES 28%
- CLINIC OPERATIONS 4%
- AUXILIARY ENTERPRISES 2%
- CONTINUING EDUCATION & RESEARCH 0%

TOTAL EXPENDITURES: \$27,030,879



Revenue Distribution

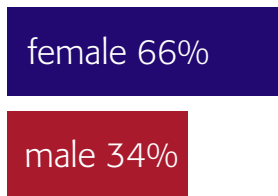
- SALARIES & BENEFITS 62%
- RENTALS, LEASES, UTILITIES & INTEREST 13%
- SERVICES & SUPPLIES 12%
- OTHER 8%
- DEPRECIATION & AMORTIZATION 6%

TOTAL DISTRIBUTIONS: \$27,030,879

UWS by the Numbers

Student Demographics

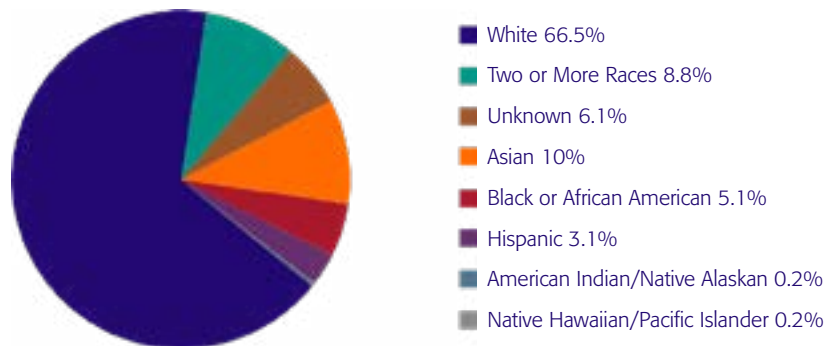
GENDER



MEDIAN AGE



RACE/ETHNICITY



UWS STUDENT AND ALUMNI STATS FROM FALL 2022



Total Student Headcount



Number of Students Enrolled in Two or More Programs



Loan Default Rate – Official FY19



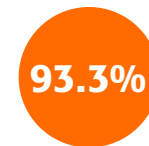
Number of Connected Alumni



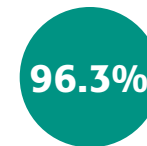
Countries Represented by Student Body

FY22 STUDENT FEEDBACK SURVEY RESULTS

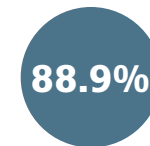
The data below indicates percentage of positive responses.



I am being prepared in my education to utilize evidence-informed management strategies in providing care to patients/clients.



Staff in the library have been helpful to me.

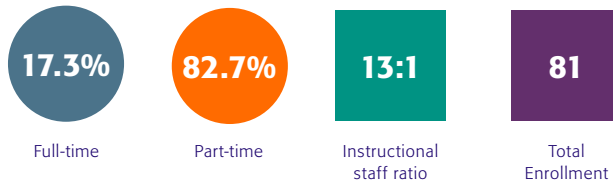


UWS was the right choice for my education.

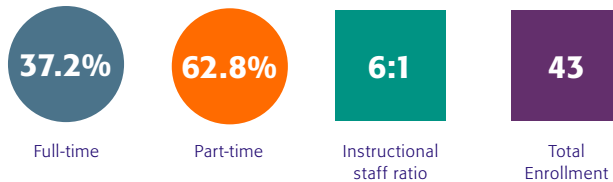
Sport and Performance Psychology

*Master of Science, Graduate Certificate and
Doctor of Education since 2015*

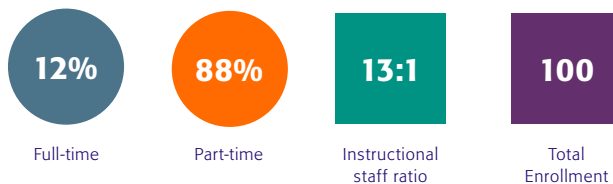
Doctor of Education (EdD)



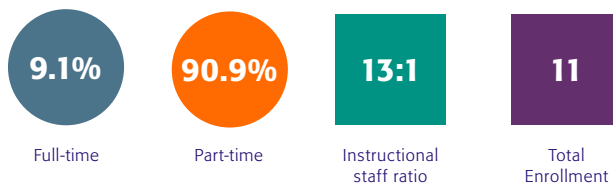
Doctor of Education (EdD) - Clinical Mental Health Counseling Specialization



Master of Science



Graduate Certificate

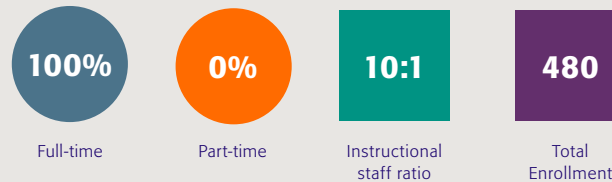


Doctor of Chiropractic

Since 1904

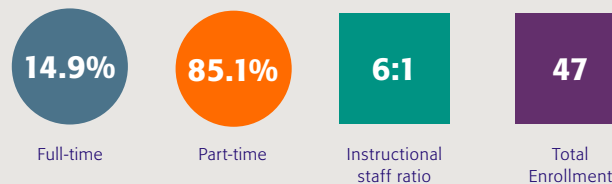
National Board of Chiropractic Examiners (NBCE)

– Four-year pass rate for NBCE exams (students who attempted and passed all four parts) is 97%



Sports Medicine (Master of Science)

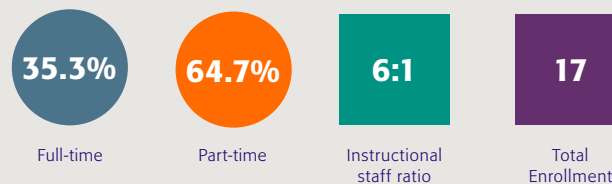
Since 2010



Clinical Mental Health Counseling

Master of Science since 2019

Master of Science



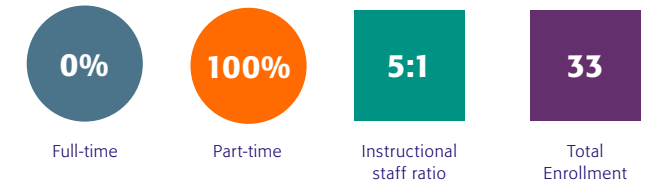
Human Nutrition and Functional Medicine

*Master of Science since 2012, Graduate Certificate
2014, Doctor of Clinical Nutrition 2021*

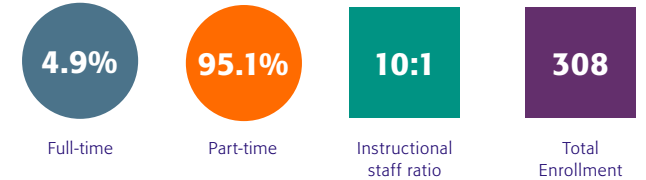
Certified Nutrition Specialist (CNS) Examination:

95% pass rate for CNS exam in 2020

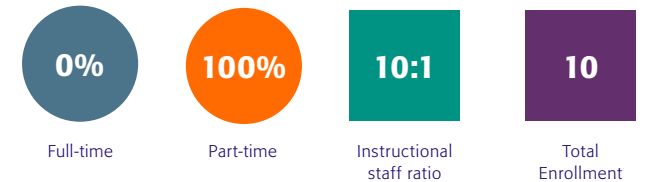
Doctor of Clinical Nutrition



Master of Science



Graduate Certificate



UWS Board of Trustees Message



This past year has been very remarkable for many of us. We've started to emerge from our COVID cocoons and as the world has opened up, so have the opportunities for us personally, professionally, for our students and for our institution. Many of us have seized the opportunity to travel, visit family, participate in continuing education in person once again, lean into business opportunities and dream about what the future will hold.

Our institution has been around for 119 years, and I feel like this year has been one of the most exciting times to be part of UWS. Our university has focused and championed diversity, equity and inclusion as we strive to learn more and do better. Our clinic system, Connected Whole Health, is making great strides for populations of patients who need our expertise and guidance. I am so proud of the work they are doing. Our continuing education programs, such as Summer in December, are of the highest quality and are well attended by doctors worldwide. Honestly, you really shouldn't miss it. Maui with Dr. Moreau and Dr. Harger is absolutely a highlight every year.

Always a leader, UWS has forged ahead with an affiliation agreement with TCS Educational Systems, which will propel us forward as we continue to lead in education and train our future leaders in health care. It is with the support of the Board of Trustees, the community of UWS, alumni, staff and faculty and a great amount of due diligence that we move into this new system of higher education. This will afford all of us increased opportunities to make a positive impact on our institution, our students and all our alumni and patients going forward. The collaborative nature of the TCS affiliation will take what I believe to be phenomenal educational offerings and make them stronger and allow our students to achieve so many tangible benefits going forward.

I thank the leadership team of UWS, the faculty and staff of our institution, our students, our new affiliate team and our alumni for such a productive and exciting year.



Dr. Jennifer Forbes

*Chair, Board of Trustees
Grad 2000, 2015*

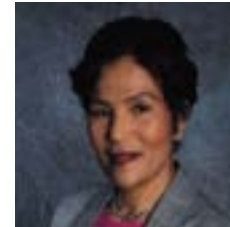
BOARD of TRUSTEES



Montserrat Andreys, DC, MS



Jennifer Forbes, DC



Mariann Hyland, JD, MSW



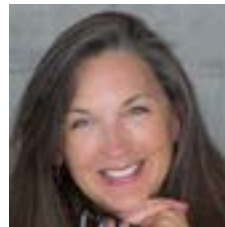
Sandra Mooney, CPA



Michael Pettet, DC



Andrea Cook, MS, PhD



Christine Girard, ND



Robert Jones, DC



Marlene Moore, PhD



Patricia Potter, MBA



Horace Elliott



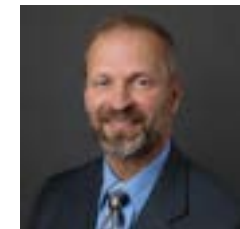
John Greaney, JD



Joyce McClure, DC



Elli Morton, DC



Ron Rogers, DC

Learn More About How to Engage

Connect And Engage with Your Peers and Students

Alumni Admissions Navigator: Use your experiences to provide insight and knowledge to prospective students. Navigators partner with the university to provide prospective students with information about programs, professions, job opportunities and life after graduation. Sign up to be a Navigator at uws.edu/alumni.

Alumni Finder Map: This map connects UWS alums to potential referrals and provides opportunities for alumni to connect with other practicing alumni in their area. Learn more and request to be added to the map at uws.edu/alumni-finder-map.

Alumni Publications: Our *inTouch*, the alumni and friends magazine, is the best way to stay informed about UWS! From graduate success stories to highlights on faculty, research and more, watch your email for the latest edition or visit uws.edu/intouch.

Career and Professional Development: UWS offers online resources to alumni related

to business success. Find articles, interview tips, templates and more by visiting uws.edu/career-and-professional-development. You can also view our Cultivating Curiosity Webinar Series with expert panelists in a facilitated discussion shared their expertise on current topics by visiting uws.edu/webinars.

Switchboard: A UWS-hosted online community space for all your "asks" and "offers." Connect with fellow graduates at uws.switchboardhq.com.

Give to UWS

Individual Donors: Donors positively impact student programs, services, scholarships and more! When you support what you love most about UWS with tax-deductible gifts, you are helping us devote more resources to putting Students First in ways that are important to you. uws.edu/give

Business Partner Program: The Business Partner Program offers a wide variety of giving levels and benefits. You will have opportunities to increase visibility of your brand, generate sales, and make clients for life while contributing

to the success of UWS and our students. Learn more by visiting uws.edu/business-partner-program/.

Interested in other ways to give? UWS offers planned giving resources by way of trusts, bequests and insurance policies. We also accept in-kind donations to the university. Learn more about ways to give and our in-kind donation guidelines by visiting uws.edu/donate.

Giving Societies

President Society: Honors those who support the university by contributing \$1,000 or more monetarily.

Cornerstone Society: Whether referring a friend, patient, colleague or family member, you can contribute to the university's legacy of excellence by encouraging a new student to embark on a life-changing professional path. Visit uws.edu/student-referral/ to learn more.

Bequest Society: Honors those who have planned to give back to UWS through bequests, trusts, insurance policies and lifelong dedication to the university.

CONTACT US

Office of Development

503-847-2574
giving@uws.edu
uws.edu/donate

Office of Admissions

800-641-5641
admissions@uws.edu
uws.edu/admissions

Office of Alumni Relations

503- 251-5713
alumni@uws.edu
uws.edu/alumni